



**BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA**  
**270 Washington Street, S.W.**  
**Atlanta, Georgia 30334**

**BOARD OF REGENTS MEETING AGENDA**  
**Wednesday, August 10, 2011**

<u>Approximate Times</u>	<u>Tab</u>	<u>Agenda Item</u>	<u>Presenter</u>
9:00 AM Room 7007	19	Call to Order	Chairman Benjamin Tarbutton
	20	Invocation	Regent Willis Potts
	21	Pledge of Allegiance	Regent Willis Potts
	22	Attendance Report	Secretary J. Burns Newsome
9:05 AM	23	Remarks from Governor Deal	Chairman Benjamin Tarbutton
9:20 AM	24	COW: Health Professions & Education	Regent Kenneth Bernard Mr. Ben Robinson
9:50 AM	25	COW: Academic Affairs Learning Management System	Regent Kessel Stelling
10:35 AM Room 7007	26	Committee Reports: A. Executive & Compensation B. Academic Affairs C. COW: Academic Affairs D. Finance & Business Operations E. COW: Health Professions & Education F. Internal Audit, Risk, and Compliance G. COW: Personnel & Benefits H. Organization & Law I. Real Estate & Facilities	Chairman Benjamin Tarbutton Regent Kessel Stelling Regent Kessel Stelling Regent Philip Wilheit Regent Kenneth Bernard Regent Kenneth Bernard Regent Neil Pruitt Regent Larry Ellis Regent Larry Walker
	27	Unfinished Business	Chairman Benjamin Tarbutton
	28	New Business	Chairman Benjamin Tarbutton
	29	Petitions and Communications	Secretary J. Burns Newsome
	30	Executive Session	Chairman Benjamin Tarbutton
	31	Adjournment	Chairman Benjamin Tarbutton

AGENDA  
EXECUTIVE AND COMPENSATION COMMITTEE

August 9, 2011

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## AGENDA

### EXECUTIVE AND COMPENSATION COMMITTEE

August 9, 2011

1. 2012 Calendar

The Committee will give consideration to a proposed calendar being offered by the Chairman for the 2012 Calendar Year.

2. Board Treasurer

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COMMITTEE OF THE WHOLE: PERSONNEL AND BENEFITS

August 9, 2011

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## AGENDA

### COMMITTEE ON PERSONNEL AND BENEFITS

August 9, 2011

#### 1. Approval of Health Insurance Plan Changes for Plan Year 2012

Recommended: That the Board approves the following health insurance plan changes for the University System of Georgia for Plan Year 2012 to become effective January 1, 2012.

- x Offer only Open Access network for BCBS PPO and HSA/PPO Plans
- x Freeze new enrollment into the BCBS and Kaiser HMO's
- x Continue to seed Health Savings Account (HSA) for both current and new enrollees as a match to the employees contribution up to the current 2011 levels
- x Continue to offer HSA/PPO at a better employer share moving Employer/Employee share from 90/10 to 85/15
- x Change benefit eligibility from 20 to 30 hours per week
- x Health benefits start on the 1<sup>st</sup> of the month after enrollment
- x Eliminate Consumer Choice Option plan offering
- x Update PPO prescription plan to eliminate quarterly Rx out-of-pocket maximums

The basic purposes for these recommendations are described briefly below:

The first recommendation is to offer our ~~enrollees~~ members in the PPO and HSA/PPO Plans only the Open Access network. The move to the ~~Open Access~~ network will reduce claim costs by approximately \$30 million dollars ~~without~~ changing benefit levels.

The next recommendation to freeze new enrollment ~~into~~ the BCBS and Kaiser HMO's is more strategic in nature. This recommendation will ~~affect~~ the current enrollees in the HMOs. The rationale in bringing this ~~recommendation~~ forward is to hold the growth of the HMOs. The freezing of this enrollment will provide additional ~~time~~ to gather data and to evaluate the concept of HMOs in general and whether HMO's ~~will~~ be part of our plans in the future.

Our recommendation is to continue to provide ~~some~~ employer funding of the Health Savings Account but not as a "seed" ~~but~~ as a "match". This ~~recommendation~~ is to offer employees who contribute to the Health Savings Account a ~~matching~~ contribution up to the current seed of \$750 for families or \$375 for individuals.

1. Approval of Health Insurance Plan Changes for Plan Year 2012 (Continued)

The current recommendation to offer the HSAO at a better employer share would involve raising the employee percentage from 10% to 15%. This is a first step to begin bringing the contribution percentages into line with the offerings in which the employees are paying 30%. This recommendation will cost shift \$2.5 million dollars from system costs.

The next recommendation is to adopt a new definition for health benefit eligibility. The proposal is to require all employees to work an average of 30 hours per week to be eligible for health benefits. The current level is set at 20 hours. This change will align our benefit eligibility with the new Health Care Reform legislation.

We are also recommending that we establish a benefit start date of the 1<sup>st</sup> of the month after enrollment. This recommendation assists in eliminating the high number of manual retroactive payroll adjustments.

Our recommendation is that the Consumer Choice Option be eliminated. This is an option with low enrollment and rarely utilized. The employees with this option will transition into the standard plan.

The next recommendation is to remove the \$100 out-of-pocket maximums within the PPO prescription plan. This provision is an obsolete non-competitive plan design. The out-of-pocket maximums remain in place for the medical plan. There will be some savings in this plan design change.

2. Approval of Healthcare and Dental Plan Premiums for Plan Year 2012

Recommended: That the Board approve the healthcare and Dental Plan premiums for the University System of Georgia for Plan Year 2012 shown in Appendix A, to become effective January 1, 2012.

Background: The Board of Regents has contracted with Mercer Consulting to conduct an actuarial analysis of premium requirements for its programs based on projections of medical cost increases, University System of Georgia employee demographics and recent claims experience.





Appendix A-2

Board of Regents  
 University System of Georgia  
 Plan Year 2012  
 Health Savings Account (HSA-qualified)  
 Open Access POS (PPO)  
 Healthcare Plan Premiums

Active Employee Rates

	HSA/PPO Premium	HSA Open Access POS Premium
	2011	2012
<b>Employee Only</b>		
Employee	\$ 27.70	\$ 43.70
Employer	\$249.28	\$247.68
Total Rate	\$276.98	\$291.38
<b>Employee + Child</b>		
Employee	\$ 48.40	\$ 76.38
Employer	\$435.60	\$432.78
Total Rate	\$484.00	\$509.16
<b>Employee + Spouse</b>		
Employee	\$ 56.16	\$ 88.62
Employer	\$505.50	\$502.24
Total Rate	\$561.66	\$590.86
<b>Family</b>		
Employee	\$ 76.88	\$121.30
Employer	\$691.80	\$687.34
Total Rate	\$768.68	\$808.64
<b>Retiree w/Medicare</b>		
Employee	\$ 27.70	\$ 43.70
Employer	\$249.28	\$247.68
Total Rate	\$276.98	\$291.38
<b>Retiree + One (both w/Medicare)</b>		
Employee	\$ 56.16	\$ 88.62
Employer	\$505.50	\$502.24
Total Rate	\$561.66	\$590.86

Appendix A-3

Board of Regents  
 University System of Georgia  
 Plan Year 2012 Preferred Provider Organization (PPO)  
 Retiree Healthcare Plan Premiums

	PPO Premium 2011			PPO Premium 2012		
	Enrolled	Not Enrolled	One Enrolled	Enrolled	Not Enrolled	One Enrolled

## Appendix A-4

Appendix A-5

Board of Regents  
 University System of Georgia  
 Plan Year 2012  
 Kaiser Permanente HMO  
 Healthcare Plan Premiums

Retiree Rates

	Kaiser HMO Premium 2011	Kaiser HMO Premium 2012
Retiree w/Medicare*		
Employee	\$ 107.38	\$ 114.02
Employer	\$ 250.54	\$ 266.08
Total Rates	\$ 357.92	\$ 380.10
Retiree w/Spouse, Both w/Medicare		
Employee	\$ 214.76	\$ 228.06
Employer	\$ 501.06	\$ 532.16
Total Rates	\$ 715.82	\$ 760.22
Retiree w/Child w/Medicare		
Employee	\$ 229.74	\$ 243.74
Employer	\$ 536.04	\$ 568.70
Total Rates	\$ 765.78	\$ 812.44
Retiree w/Spouse, One w/Medicare		
Employee	\$ 229.74	\$ 243.74
Employer	\$ 536.04	\$ 568.70
Total Rates	\$ 765.78	\$ 812.44
Retiree w/Spouse & Family, One w/Medicare		
Employee	\$ 345.96	\$ 366.94
Employer	\$ 807.28	\$ 856.22
Total Rates	\$1,153.24	\$1,223.16
Retiree w/Spouse & Family, Both w/Medicare		
Employee	\$ 337.12	\$ 357.76

Appendix A-6

Board of Regents  
University System of Georgia  
Plan Year 2012  
BlueChoice HMO  
Healthcare Plan Premiums

Active Employee Rates

	BlueChoice HMO Premium	Blue Choice HMO Premium
	2011	2012
Employee Only		
Employee	\$ 123.96	\$ 130.40
Employer	\$ 289.24	\$ 304.28

Appendix A-7

Board of Regents  
University System of Georgia  
Plan Year 2012  
Indemnity Dental Plan Premiums  
("Employee-Pay-All" Program)

	Indemnity Dental Premium	Indemnity Dental Premium
	2011	2012
Employee Only	\$30.84	\$30.84
Employee + Child	\$58.58	\$58.58
Employee + Spouse	\$61.66	\$61.66
Family	\$98.66	\$98.66

# AGENDA

## COMMITTEE ON ACADEMIC AFFAIRS

August 9, 2011

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COMMITTEE ON ACADEMIC AFFAIRS

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## INFORMATION ITEM

1. Information Item: Summary of the Academic Degree Program Approval Process

To launch the beginning of the new academic year orientation to the academic degree program review and approval process is being shared with members of the Committee. A summary of the process is provided below.

## New Academic Program Vetting

1. Institutions submit a formal proposal for new academic programs to the Office of Academic Programs that includes indicators of demand, conformance to institutional mission, similarity and differentiation with other programs in the System, curriculum, fiscal resources, facilities, faculty, and general readiness to offer the program. If an institution submits a proposal for a degree that runs counter to the institutional mission, then a proposal may be returned to the institution at this step.

The criteria for various types of degrees (associate, bachelor's, master's, and doctoral degrees) are readily accessible at the following webpage:

[http://www.usg.edu/academic\\_programs/new\\_programs/](http://www.usg.edu/academic_programs/new_programs/)

2. Institutions are notified that their proposal has been accepted for review at the system level through the Office of Academic Programs. Internal system office proposal assignments to staff reviewers, external notification to campuses, and the solicitation of external, out-of-state reviews for doctoral programs are conducted by the Office of Academic Programs.
3. Programs are shared with other USG institutions via the following avenues:
  - a. All proposals are posted with their status in the review process on the following dedicated web page [http://www.usg.edu/academic\\_programs/proposals/](http://www.usg.edu/academic_programs/proposals/). The status of programs ranges from proposal review at the system office, returned to the institution to clarify issues, awaiting external consultant reviews, and developed as a Board recommendation. With each status change, next action steps are also indicated in terms of the point at which action will occur next (e.g., system office, institution, Board of Regents).
  - b. A listserv announcement is sent to all chief academic officers of the system indicating which proposals have been submitted by respective institutions. Should a proposal be a direct duplication of existing offerings, senior administrators discuss this issue and then a proposal may be returned to the institution at this step.

1. Information Item: Summary of the Academic Degree Program Approval Process (Continued)

- c. Proposals are shared with the most appropriate disciplinary Academic Advisory Committee through the Office of Academic Programs. Each academic advisory committee consists of disciplinary faculty representatives from each USG institution. The system currently has 23 such committees. Feedback from the committee is then returned to the system office. For example, a proposal for a bachelor's or master's degree in psychology would be shared with the Academic Advisory Committee on Psychology. The committees provide invaluable feedback on curricular content. If a proposal is interdisciplinary, then more than one committee will be included in the review. If the curriculum and faculty resources for a proposal are not available or a plan is not in place to acquire resources, then a proposal may be returned to the institution at this step.
- d. In the case of doctoral programs, an external review is conducted by faculty from aspirant programs in the disciplinary area. External consultative reviews are primarily completed by institutions located in other states or by faculty at notable programs at private institutions in-state. USG institutions are asked to provide a list of five to eight aspirant programs and contacts from which to solicit reviews. If the proposed doctoral program does not meet the rigors and quality required of such a degree or major in the specific proposed discipline upon external review, then a proposal may be returned to the institution at this step.
- e. Proposals are assigned to an internal academic affairs staff review team that consists of two to three persons.
- f. In addition, all proposals are routinely shared with the system's Office of Facilities and the Office of Fiscal Affairs. In cases where a proposal specifically requests an executive level tuition, a targeted announcement is shared with the Office of Fiscal Affairs for weigh-in and feedback. The Office of Facilities routinely provides feedback on whether a proposal will have a facilities impact. Program managers in the office of facilities contact institutions directly when such cases occur. If an institution indicates that program implementation is contingent upon the development of a facility that is not currently signed as a lease arrangement or direct build for the institution, a proposal may be returned to the institution at this step.
4. Feedback from all of the parties involved in the review of a proposal is consolidated at the system level, vetted, and then shared appropriately with the institution. Internal vetting occurs through a variety of means including face-to-face program staff meetings, document sharing, reviews posted to an internal site, and e-mail exchanges. Programs that involve mission-related changes are further vetted by senior administrators who are members of the Chancellor's cabinet.

1. Information Item: Summary of the Academic Degree Program Approval Process (Continued)
5. Recommendations are reviewed and then vetted by academic affairs staff and leadership before being placed on a draft agenda for an upcoming Board meeting.
6. Academic Affairs recommendations on a draft agenda are further vetted at agenda review, a meeting of the administrators of the different divisions with the Chancellor in anticipation of a forthcoming Board meeting.
7. Program recommendations that have been through the aforementioned steps in the review process are presented to the Committee on Academic Affairs.



2. Revision to The Policy Manual Section 8.3.2, Regents' Professorships and Section 8.3.2.1, Regents' Researchers (Continued)

PROPOSED POLICY

8.3.2 Regents' Professorships

Regents' Professorships may be granted by the Board of Regents to outstanding faculty members of the Georgia Institute of Technology, the University of Georgia, the Medical College of Georgia, Georgia State University, and, in special circumstances approved by the Board, other USG institutions. A Regents Professorship shall be awarded by the Board only upon the unanimous recommendation of the president, the chief academic officer, the appropriate academic dean, and three (3) other members of the faculty to be named by the president, and upon the approval of the Chancellor and the Committee on Academic Affairs (BoR Minutes, October 2008).

A Regents' Professorship shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the professorship for a second one-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Academic Affairs. After a period of six (6) years the Regents' Professorship shall automatically become coincidental in term with the regular professorship (BoR Minutes, 1946-47, pp. 166-167; 1947-48, pp. 252-253). **be renewed at the discretion of the president of the institution.**

CURRENT POLICY

8.3.2.1 Regents' Researchers

Regents' Researcher titles may be granted by the Board of Regents to outstanding full-time principal researchers of the Georgia Institute of Technology, University of Georgia, the Medical College of Georgia, Georgia State University, and, in special circumstances approved by the Board, other USG institutions. The Regents' Researcher title shall be awarded by the Board only upon the unanimous recommendation of the president, the Chief Academic Officer, and three (3) members of the faculty to be named by the president, and upon the approval of the Chancellor and the Committee on Academic Affairs.

A Regents' Researcher title shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the title for a second one-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Chief Academic Officer. After a period of six (6) years the Regents' Researcher title shall automatically become coincidental with the term of his or her employment (BoR Minutes, 1988-89, pp. 246-247; October 2008).

2. Revision to The Policy Manual Section 8.3.2, Regents' Professorships and Section 8.3.2.1, Regents' Researchers (Continued)

PROPOSED POLICY

8.3.2.1 Regents' Researchers

Regents' Researcher titles may be granted by the Board of Regents to outstanding full-time principal researchers of the Georgia Institute of Technology, University of Georgia, the Medical College of Georgia, Georgia State University, and special circumstances approved by the Board, other USG institutions. The Regents' Researcher title shall be awarded by the Board only upon the unanimous recommendation of the president, the Chief Academic Officer, and three (3) members of the faculty to be named by the president, and upon approval of the Chancellor and the Committee on Academic Affairs.

A Regents' Researcher title shall be granted by the Board for a period of three (3) years. Consideration of the renewal of the title for a second three-year period shall be given by the Board upon recommendation of the president of the institution, the Chancellor, and the Committee on Chief Academic Officer. After a period of six (6) years the Regents' Researcher title shall automatically become coincidental with the term of his or her employment (BoR Minutes, 1988-89, pp. 246-247; October 2008) **be renewed at the discretion of the president of the institution.**

3. Revised Institutional Mission Statement Georgia Health Sciences University

Recommended: That the Board approve the request of President Ricardo Azziz that Georgia Health Sciences University (“GHSU”) be authorized to revise its institutional mission statement, effective August 10, 2011.

Abstract: GHSU’s revised mission statement follows the institution’s recent strategic plan initiative, Transformation 2020, and a revised governance structure that integrates the academic health center. Modifications are an attempt to further make transparent and clarify the overall purpose of the university, medical center, and Physicians Practice Group as a cohesive whole under one umbrella. Input from the GHSU community and members of various boards was used to revise the statement below.

Current Mission Statement as of June 2008

The mission of Georgia Health Sciences University is to discover, disseminate, and apply knowledge to improve health and reduce the burden of illness on society.

In realizing its mission, Georgia Health Sciences University is committed to serving the people of Georgia, the nation, and the world by:

- „ Preparing the health professional workforce of the future;
- „ Conducting research through programs that create, disseminate, and apply new knowledge relevant to human health;
- „ Providing exceptional, innovative, patient-centered health care services; and
- „ Contributing to the economic development and well-being of the State of Georgia through integrated programs in education, research, and clinical care.

Proposed Mission Statement

The mission of Georgia Health Sciences University is to discover, disseminate, and apply knowledge to improve health and reduce the burden of illness on society, leading Georgia and the world to





5. Establishment of a Bachelor of Science in Exercise Science, Georgia College & State University

Recommended: That the Board approve the request of Interim President Stanley Preczewski that Georgia College & State University ("GCSU") be authorized to establish a Bachelor of Science in Exercise Science, effective August 10, 2011.

Abstract: GCSU seeks to establish a Bachelor of Science in Exercise Science. The program is designed to ensure preparation of quality exercise science professionals as well as "pre-professionals" who seek post-baccalaureate preparation in an allied health field. The proposed stand-alone major will enable the institution to meet increasing student demand for "Exercise Science" as a major. GCSU offers an exercise science emphasis under the existing undergraduate program in Health Education. The proposed program will enable the Department of Kinesiology to

6. Establishment of a Bachelor of Science with a major in Health Services and Informatics Administration, Gordon College

Recommended: That the Board approve the request of Interim President Shelly Nickel that Gordon College ("GC") be authorized to establish a Bachelor of Science with a major in Health Services and Informatics Administration, effective August 10, 2011.

Abstract: GC seeks approval to establish a Bachelor of Science with a major in Health Services and Informatics Administration. Health Informatics is the broad descriptor that identifies jobs that collect, secure, manage, organize, distribute, and analyze large amounts of data produced through electronic health records. It is anticipated that requirements at the state and federal levels will drive growing demand for health services informatics administrators. Persons with expertise in health



8. Substantive Change of the Existing Master of Science with a major in Urban Teacher Leadership to a Master of Education with a major in Urban Teacher Leadership, Georgia State University

Recommended: That the Board approve the request of President Mark P. Becker that Georgia State University ("GSU") be authorized to substantively change the existing Master of Science with a major in Urban Teacher Leadership to a Master of Education with a major in Urban Teacher Leadership, effective August 10, 2011.

Abstract: GSU seeks approval to substantively change the existing Master of Science with a major in Urban Teacher Leadership to a Master of Education with a major in Urban Teacher Leadership. The proposed changes will consolidate and better utilize resources as collaboration continues between the Departments of Middle Secondary and Instructional Technology and Educational Policy Studies in the College of Education. The proposed change streamlines the degree and adds Teacher Leadership and Coaching endorsements. The substantive change in content updates the master's degree program to better serve GSU students in the metropolitan community. The revised designation as a Master of Education degree indicates that the program will meet Professional Standards Commission rules for teacher education programs. Program administration and advising will take place within the Department of Educational Policy Studies in consultation with faculty in the Department of Middle Secondary and Instructional Technology.

9. Substantive Change of the Existing Doctor of Philosophy with a major in Materials Science and Engineering, Georgia Institute of Technology

Recommended: That the Board approve the request of President G. P. Peterson that Georgia Institute of Technology ("GIT") be authorized to substantively change the existing Doctor of Philosophy with a major in Materials Science and Engineering, effective August 10, 2011.

Abstract: GIT seeks to substantively change the existing Doctor of Philosophy with a major in Materials Science and Engineering. A modification of the doctoral program was undertaken with the recent merger of the School of Materials Science and Engineering with the School of Polymer, Textile and Fiber Engineering. To prepare students for research under the existing doctoral program in Materials Science and Engineering, two tracks were offered: 1) one track focused on metals and ceramics and was referred to as "hard materials" and 2) a second track focused on macromolecules and was referred to as "soft materials." Courses offered in the tracks were taught separately through each academic unit, but with the merger of the aforementioned schools, courses within the tracks have been combined under the doctoral program to eliminate redundancies. Former course prefixes for Polymer, Textile, and Fiber Engineering courses will be changed to Materials Science and Engineering courses. In addition, enhancements were made to the graduate qualifying system inclusive of modifications to the core courses, critical analysis course, and written qualifying examination.

10. Termination of the Master of Arts in Teaching with a major in Early Childhood Education – Child and Family Development, University of Georgia w15 TD 0 Tc Tc 42639 Tw 1

11. Termination of the Bachelor of Arts with a major in Biology and Bachelor of Science with a major in Biology/Secondary Education, University of West Georgia

Recommended: That the Board approve the request of President Beheruz N. Sethna that the University of West Georgia ("UWG") be authorized to terminate the Bachelor of Arts with a major in Biology and Bachelor of Science with a major in Biology/Secondary Education, effective fall 2011.

Abstract: UWG seeks approval to terminate two programs: the Bachelor of Arts with a major in Biology and Bachelor of Science with a major in Biology/Secondary Education.

The Bachelor of Arts program has been dormant for several years and no students are currently enrolled. The Bachelor of Science with a major in Biology/Secondary Education duplicates an existing academic program, the Bachelor of Science with a major in Biology with a secondary education track, which is being retained. Termination of the programs will not have an adverse impact on faculty or students. Faculty and students will be engaged and involved in the existing Bachelor of Science with a major in Biology.



III. Named/Endowed Positions

Establishment of Named Faculty Positions

Recommendations for action encompassing ~~steps~~ 12 through 15 of this document have been submitted by university system institutions seeking to establish or advance special faculty positions

12. Establishment of the John Huland Carmical Distinguished Professorship in Sports Journalism and Society, University of Georgia

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish the John Huland Carmical Distinguished Professorship in Sports Journalism and Society, effective August 10, 2011.

Abstract: UGA requests approval to establish the John Huland Carmical Distinguished Professorship in Sports Journalism and Society. As of May 31, 2011, \$500,000 was on deposit with the University of Georgia to establish the endowment within the Grady College of Journalism and Mass Communication. The Grady College has completed arrangements for funding at the level of a distinguished professor. Establishment of the position is made possible through a gift from the Carmical Foundation. Along with the deposited funds is an additional pledge of \$500,000 to be provided by year 2018.

A national search for the position will be held with a projected employment date of January 2012. The holder of the Carmical Distinguished Professorship will offer rich professional experience in sports journalism and add visibility and stature to the creation of a program for the study of sports journalism and society. The holder of the position will be charged with teaching sports journalism courses in the Grady College and will work with professors of all disciplines in the College including journalism, advertising, public relations, mass media arts, and broadcasting to develop a curriculum for students interested in working sports and media. The Carmical Distinguished Professor will work with faculty to develop a proposal for an interdisciplinary Center for Sports



14. Establishment of the UGA Athletic Association Professorship in Public Health, University of Georgia

Recommended: That the Board approve the request of President Michael F. Adams that the University of Georgia ("UGA") be authorized to establish the UGA Athletic Association Professorship in Public Health, effective August 10, 2011.

Abstract: UGA requests approval to establish the Athletic Association Professorship in Public Health. As of May 31, 2011, \$288,184 was on deposit with the University of Georgia to establish the endowed position within the College of Public Health. The College of Public Health has completed arrangements to fund the professorship. The Athletic Association has provided funding to support the University's schools and colleges in establishing professorships in areas of the

15. Establishment of the Melvin Kranzberg Professorship in the History of Technology, Georgia Institute of Technology

Recommended: That the Board approve the request of President G. P. Peterson that Georgia Institute of Technology ("GIT") be authorized to establish the Melvin Kranzberg Professorship in the History of Technology, effective August 10, 2011.

Abstract: GIT requests approval to establish the Melvin Kranzberg Professorship in the History of Technology in the School of History, Technology, and Society within the Ivan Allen College. The professorship is supported by the generosity of Kenneth S. Kranzberg. The Georgia Tech Foundation has confirmed that funds available to support this professorship totaled to at least \$750,000.

Biosketch: In 1960, Mr. Kenneth Kranzberg joined his family business, Northwestern Bottle. At that time this company was the distributor of glass bottles and closures. Recognizing that the introduction of high-density plastics into the rigid container industry was a great opportunity to expand, Mr. Kranzberg and his father founded Kranson industries in 1977. Today the company has 28 branches throughout North America. As a leader in many non-profit organizations, Mr. Kranzberg serves on or has served on the boards of groups as Opera Theatre of Saint Louis, National Conference for Community and Justice Metropolitan St. Louis (UMSL), the Anti-Defamation League, Dance St. Louis Grand Center, and the Missouri Historical Society. He currently serves as president of the William R. Harris World Ecology Center at UMSL.



AGENDA  
COMMITTEE ON ORGANIZATION & LAW

Aug. 9, 2011

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AGENDA

COMMITTEE ON ORGANIZATION & LAW

1. Applications for Review

Applications for review are appeals made to the Board of Regents pursuant to Article VIII of The Bylaws. They are typically personnel matters as well as issues of academic status, which are discussed in executive session.



2. Cooperative Organization: Kennesaw State University

The President of Kennesaw State University wishes to work with campus and community partners to establish a cooperative organization. The President requests your permission to create and enter into an agreement with the KSU Athletic Association. The purpose of the KSU Athletic Association will be to assist the University and its faculty, staff, students and administrators in their athletic and affinity endeavours. The KSU Athletic Association will work collaboratively with the University in the University's athletic and affinity efforts.

3. Mutual Aid Agreements: Middle Georgia College

Middle Georgia College seeks permission from the Board of Regents to enter into a mutually beneficial arrangement to engage emergency management services with the City of Cochran, as well as Bleckley County.

4. Resolution: Savannah State University Resolution

Recommended: That the Board approve the "Resolution on Exclusion of Certain Directors or Officers" identifying membership of the Executive Committee as the President, Vice President for Administration/Facility Security Officer/Project Director and Chairman of Engineering Department/Technical Advisor, and waiving the need for Board members from having access to classified information effective Aug. 12, 2011. The Committee and Board approved a similar resolution during the Board's May 2009 meeting.

Background: Savannah State University has been awarded a contract with Science Applications Corporation International (SAIC). Currently, Savannah State University is in the process of obtaining a Department of Defense Facility Security Clearance, which is needed in order to perform specific terms and conditions relating to the SAIC contract.

BOARD OF REGENTS OF THE UNIVERSITY SYSTEM OF GEORGIA  
270 WASHINGTON STREET, SW  
ATLANTA, GEORGIA 30334-1450 30334-1450

OFFICE OF LEGAL AFFAIRS

RESOLUTION FOR EXCLUSION OF CERTAIN DIRECTORS OR OFFICERS

I, James Burns Newsome, do hereby certify that the Secretary to the Board of Regents of the University System of Georgia, and that the following is a true and correct copy of a resolution adopted by the Board of Regents of the University System of Georgia at a meeting held at Suite 7025, 270 Washington Street, SW, Atlanta, Georgia, on the tenth day of August, 2011, at which time a quorum was present.

WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that certain senior management officials and the Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board and other officers provided that this action is recorded in the organization minutes.

NOW THEREFORE BE IT DECLARED that the Board of Regents has designated an Executive Committee at Savannah State University for the purpose of providing oversight of all classified programs at the University. The members of this Executive Committee shall be composed of those persons occupying the following positions at Savannah State University: President, Vice President for Administration/Facility Security Officer, Project Director and chairman of the Engineering Department/Technical Advisor, who at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as a member of this Executive Committee, such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that all members of the Board of Regents of the University System of Georgia, and the following officers of the Board shall not require, shall not have, and can be effectively excluded from access to **CLASSIFIED**

NAME

TITLE

# AGENDA

## COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

August 9, 2011

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| 3. | Overview of FY 2013 Budget Request                         | 3 |

## AGENDA

### COMMITTEE ON FINANCE AND BUSINESS OPERATIONS

August 9, 2011

1. Information Item: Summary of the University System of Georgia Budget Process

The Vice Chancellor for Fiscal Affairs, John Brown, will provide a summary update of the University System of Georgia Budget Process.

2. Information Item: State of Georgia Revenue Outlook for the University System

The Vice Chancellor for Fiscal Affairs, John Brown, will provide an update on the State of Georgia Revenue Outlook and its impact on the University System of Georgia.



3. Overview of FY 2013 Budget Request

The Vice Chancellor for Fiscal Affairs, John ~~Or~~ <sup>Or</sup>, will provide an overview of the State of Georgia FY 2013 Budget Request.

# AGENDA

## COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

August 9, 2011

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AGENDA

COMMITTEE ON INTERNAL AUDIT, RISK, AND COMPLIANCE

August 9, 2011

1. Approval Item: Internal Audit Charter

Recommended: That the Board approve the Internal Audit Charter.

Background: The Internal Audit Charter defines the purpose, authority, and responsibility of the internal audit function of the University System of Georgia. The professional standards governing internal audit state that the chief audit executive must “periodically review the internal audit charter and present it to senior management and the board for approval.” The charter was last approved in August 2010. At this meeting, the Internal Audit Officer & Associate Vice Chancellor John Fuchko, III will present the Internal Audit Charter for approval.

2. Approval Item: Compliance Charter

Recommended: That the Board approve the Compliance Charter.

Background: The Compliance Charter defines the purpose, authority, and responsibility of the University System of Georgia compliance and ethics function. The federal standards governing compliance programs states that the "organizational governing authority shall be knowledgeable about the content and operation of the compliance and ethics program and shall exercise reasonable oversight with respect to the implementation and effectiveness of the compliance and ethics program." A charter is a recognized tool to enhance oversight of the compliance function. The charter was last approved in August 2010. At this meeting, Executive Director of Compliance and Enterprise Risk Scott W. Wood will present the Compliance Charter for approval.



4. Information Item: State Audit Plan – Fiscal Year 2011 Audits

The Georgia Department of Audits and Accounts is charged by state law with performing the University System of Georgia's external financial audit. Engagements conducted include full audits, management reports, and agreed-upon procedures. At this meeting, Chloe Haidet, Director, Technology Risk & Assurance, Georgia Department of Audits and Accounts and Claire Arnold, Deputy Director, Education Audit Division, Georgia Department of Audits and Accounts will detail state audit plans for the University System Fiscal Year 2011 audit engagements.

AGENDA

COMMITTEE ON REAL ESTATE AND FACILITIES

August 9, 2011

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APPROVAL ITEMS

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COMMITTEE ON REAL ESTATE AND FACILITIES

August 9, 2011

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## AGENDA

### COMMITTEE ON REAL ESTATE AND FACILITIES

August 9, 2011

1. Information Item: Facilities Committee Orientation

The Vice Chancellor for Facilities, Linda M. Davis, will provide a review of the role and responsibilities of the Committee on Real Estate and Facilities.

2. Information Item: Bond Sale Resolution General Obligation Bond Issue Update

In June 2011, the Board adopted the Resolution prepared by the Revenue Division of the Georgia Department of Law covering the issuance of 2011 General Obligation Bonds (the "G. O. Bonds") by the State of Georgia through the Georgia State Financing and Investment Commission for use in funding projects for the University System of Georgia.

The Revenue Division of the Georgia Department of Law has prepared on behalf of the Board of Regents a Resolution (Appendix I) to cover the sale of 2011 G. O. We are providing the Board and update of Bonds actually sold for the following projects:

Project No.	Project Name	June Board Action	Actual Bond Sale
<u>FY 2010 Capital Projects</u>			
J-152	"Consolidated Medical Education Commons" - Georgia Health Sciences University	<u>2,000,000</u>	<u>0</u>
		\$2,000,000	\$0
<u>FY 2011 Capital Projects</u>			
J-101	"Health Science Building" - Valdosta State University	0	0
J-161	"Addition to Lane Library/Library Renovations" - Armstrong Atlantic State University	5,000,000	5,000,000
J-164	"Biology Building" - Georgia Southern University	14,000,000	14,000,000
J-171	"Major Repair and Renovations" - University System of Georgia	30,000,000	30,000,000
J-181	"Ray Charles Fine Arts Center" - Albany State University	0	0
J-182	"Wrightsboro Site Expansion" - Augusta State University	0	0
J-183	"Humanities-Law Building" - Georgia State University	0	0

2. Information Item: Bond Sale Resolution General Obligation Bond Issue Update  
(Continued)

Project No.	Project Name	June Board Action	Actual Bond Sale
J-184	"Veterinary Medical Learning Center" - University of Georgia	0	0
GRA	"R & D Equipment Statewide" - Georgia Research Alliance	<u>6,000,000</u>	<u>6,000,000</u>
		\$55,000,000	\$55,000,000
<u>FY 2012 Capital Projects</u>			
J-141	"Historic/Tift/ Lewis/Herring Renovation" - Abraham Baldwin Agricultural College	3,250,000	3,250,000
J-164	"Biology Building" - Georgia Southern University	21,000,000	21,000,000
J-165	"Nursing Building" - University of West Georgia	16,500,000	16,500,000
J-167	"Academic Sciences Building" - Atlanta Metropolitan College	1,000,000	0
J-168	"Health and Human Sciences Building" - Georgia Southwestern State University	7,800,000	7,800,000
J-173	"Eco-Commons Area A - Infrastructure" - Georgia Institute of Technology	4,200,000	4,200,000
J-185	"Forsyth County Campus" - North Georgia College & State University	3,000,000	0
J-186	"Infrastructure" South Georgia College	1,200,000	1,200,000
J-187	"Teacher Education & Learning Center" - College of Coastal Georgia	7,600,000	7,600,000
J-189	"Education Facility" - Kennesaw State University	2,000,000	2,000,000

2. Information Item: Bond Sale Resolution General Obligation Bond Issue Update  
(Continued)

Project No.	Project Name	June Board Action	Actual Bond Sale
J-191	"Major Repair and Renovations" - University System of Georgia	45,000,000	0
J-192	"4 H Rock Eagle" University of Georgia	2,500,000	2,500,000
J-193	"Ag Experiment Station and Cooperative Extension MRR" - University of Georgia	4,000,000	4,000,000
J-194	"Ag Experiment Station and Cooperative Extension Equip." - University of Georgia	1,000,000	1,000,000
J-195	"Infrastructure - Campuswide" - Georgia Gwinnett College	7,100,000	7,100,000
J-196	"Renovation of Gamble Hall" - Armstrong Atlantic State University	2,750,000	2,750,000
GPL-56	"Middle Georgia Regional Library (Jeffersonville, Twiggs County)" - Georgia Public Library Service	<u>1,150,000</u>	

3. Information Item: Emergency Preparedness and Planning Report

In conformance with Board of Regents policy 2.5, Emergency Planning and Preparedness, the University System of Georgia Chief Facilities Officer, Vice Chancellor Linda M. Daniels, will update the Board on emergency planning and preparedness activities for Fiscal Year 2011.

4. Authorization of Project, Project No. BR-66-1104, Shooting Sports Education Center, Georgia Southern University

Recommended: That the Board authorize Project No. BR-66-1104, Shooting Sports Education Center, Georgia Southern University ("GSOU") with a total project budget of \$4,125,000 to be funded from a \$3,300,000 grant from the Georgia Department of Natural Resources (the "DNR"), a \$500,000 donation and \$325,000 from GSOU student recreation fee reserves.

Understandings: The Shooting Sports Education Center, a partnership between the DNR and GSOU, will include approximately 24,000 square feet for indoor archery and rifle ranges and administrative staff offices. The facility will serve as the regional office for the DNR Wildlife Resources Division and for the National Archery in the Schools Program. Rental agreements will be entered into for these uses.

The estimated construction cost for this project is \$3,200,000.

The project is consistent with GSOU's master plan.

If authorized by the Board, the University System Office staff and GSOU will proceed with design and construction of the project in accordance with Board of Regents procedures.

5. Authorization of Project, Project No. BR-30-1201, National Electric Energy Testing Research and Applications Center Building Expansion, Forest Park, Georgia Institute of Technology

Recommended: That the Board authorize Project No. BR-30-1201, National Electric Energy Testing Research and Applications Center (“

6. Authorization of Project and Appointment of Program Management Firm, Design Professional Firm, and Construction Management Firm, Project No. PPV-91-1001, Recreation & Wellness Center, Macon State College

Recommended: That the Board authorize Project No. PPV-91-1001, Recreation & Wellness Center, Macon State College ("MSC"), with a total project budget of \$21,500,000 to be funded through a public private venture.

Recommended further: That the Board appoint the first-named program management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Recommended further: That the Board appoint the first-named design professional firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Recommended further: That the Board appoint the first-named construction management firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the t







8. Appointment of Design Professional Firm, Project No. J-189, Education Classroom Addition, Kennesaw State University

Recommended: That the Board appoint the first ranked design professional firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualifications-based selection process was held in accordance with Board of Regents procedures. The following recommendation is made:

Project J-189, Education Classroom Addition, Kennesaw State University

Project Description: This project was

9. Appointment of Design-Build Firm, Project No. J-187, Teacher Education and Learning Center, College of Coastal Georgia

Recommended: That the Board appoint the first-named design-build firm listed below for the identified project and authorize the execution of a contract with the identified firm. Should it not be possible to execute a contract with the top-ranked firm, staff will then attempt to execute a contract with the other listed firms in rank order.

Following public advertisement, a qualification-based selection process was held by GSFIC in accordance with Board of Regents procedures. The following recommendation is made:

Project No. J-187, Teacher Education and Learning Center, College of Coastal Georgia

Project Description: This project was authorized by the Board in August 2010. This approximately 30,000 square foot facility will include general classrooms, teaching and computer labs, conference rooms, study lounges, learning center,

10. Amendment to Sub-Rental Agreement 75 5th Street, Centergy One Building, Georgia Institute of Technology

Recommended: That the Board authorize the execution of an amendment to the sub-rental agreement between Georgia Advanced Technology Ventures, Inc., Sub-Landlord, and the Board of Regents, Sub-Tenant, for approximately 12,058 square feet ("sf") of additional administrative support space located at 75 5th Street, Centergy One Building, for the period July 1, 2011, through June 30, 2012, at a monthly rent of \$85,745.18 (1,028,942.19 per year annualized/\$22.97 per square foot per year) with one one-year option to renew with rent increasing 3%, for the use of the Georgia Institute of Technology ("GIT").

Recommended further: That the terms of this amendment to sub-rental agreement be subject to review and legal approval of the Georgia Department of Law.

Understandings: In September 2002, the Board authorized sub-renting 3,740 sf for use by GIT Enterprise Innovation Institute (the "EI2"). May 2010, the Board authorized the continuation of this sub-rental agreement. An additional 9,520 sf has been sub-rented through delegated authority to University System Office staff. This amendment will allow for this 9,520 sf sub-rental to be terminated.

This amendment will permit EI2 to consolidate space for an anticipated savings of \$124,712 per year in rent. The space will continue to be used by EI2 to accelerate the formation and growth of technology-based companies in Georgia. The space houses administrative support space for the GIT Advanced Technology Development Center (the "ATDC"), which is a part of EI2, and common areas such as conference rooms and support rooms for ATDC member companies using the incubator space.

Operating expenses, including insurance, taxes, repairs and maintenance, janitorial, management, and security are estimated to be \$371,823.40 per year annualized.

11. Sub-Rental Agreement, 75 5th Street, Centergy One Office Building, Georgia Institute of Technology

Recommended: That the Board authorize the execution of a sub-rental agreement between the Georgia Tech Research Corporation (the "GTR"), Sub-Landlord, and the Board of Regents, Sub-Tenant, for approximately 27,969 square feet of research and administrative support space located at 75 5th Street, Centergy One Building for the period September 1, 2011, through June 30, 2012, at a monthly rent of \$48,945.75 (\$587,349 per year annualized/\$21.00 per square foot per year) with options to renew on a year-to-year basis for five consecutive one-year periods, the last option period ending December 31, 2016, with rent increasing during the second option period on January 1, 2014 to a monthly rent of \$60,599.50 (\$727,194 per year annualized/\$26.00 per square foot per year), for the use of the Georgia Institute of Technology ("GIT").

Recommended further: That the terms of this rental agreement be subject to review and legal approval of the Georgia Department of Law.

Understandings: This space will be used by the Georgia Tech Research Institute to conduct research primarily for government customers in the areas of computer and network security, communications and high performance computing in support of the mission of GIT.

All operating expenses, except property taxes estimated to be \$110,197.86 per year, are included in the rent rate.

12. Ground Lease and Rental Agreement, Student Center, Atlanta Metropolitan College

Recommended: That the Board declare approximately 0.586 acre tract of unimproved real property on the campus of Atlanta Metropolitan College ("AMC") to be no longer advantageously useful to AMC or other units of the University System of Georgia, but only to the extent and for the purpose of allowing this real property to be ground leased to the AMC Campus Project I, LLC, (the "LLC") for the purpose of providing an approximately 35,877 square foot student center and site amenities (the "Student Center").

Recommended further: That the Board authorize the execution of ground leases, including necessary access, use, and construction easements and encroachments, between the Board of Regents, Lessor, and the LLC, Lessee, for the above-referenced approximately 0.586 acre of real property on the campus of AMC for a period not to exceed 32 years (not to exceed 30 years from the date the LLC obtains a certificate of occupancy for the Student Center and providing a construction period of not more than two years) with an option to renew for up to an additional five years should there be debt outstanding at the end of the original ground lease term for the purpose of providing the Student Center.

Recommended further: That the Board authorize the execution of a rental agreement between the LLC, Landlord, and the Board of Regents, Tenant, for the Student Center for the period commencing on the first day of the first month after the LLC obtains a certificate of occupancy for the Student Center but not earlier than August, 2012 and ending the following June 30 at rent not to exceed \$500,000 with an option to renew for one year at a rent not to exceed \$900,000 with further options to renew on a year-year basis until June 30, 2041 with rent increasing no more than 3% for each of the consecutive option period exercised.

Recommended further: That the terms of these agreements be subject to review and legal approval of the Georgia Department of Law.

Recommended further: That the Board authorize the execution of site licenses between the LLC, Licensee and the Board of Regents, for early site access to mobilize and install erosion control, commence site work including clearing and grading, install access roads, and relocate utilities.

Recommended further: That the Board authorize the execution of site licenses, easements, and agreements between the LLC, Licensee and the Board of Regents, to allow for the renovation of the existing student center, signing of building systems, and maintenance of the common wall shared by the Student Center and the existing student center building.

Understandings: In May 2010, the Executive Director of Real Estate Ventures, Marty Nance presented an information item concerning the need for a student center at AMC through a





13. Non-exclusive Easement, Development Authority of Bulloch County and the City of Statesboro, Highway 301, Statesboro, East Georgia College

Recommended: That the Board declare approximately 0.206 acre tract of unimproved real property located at the Statesboro instructional site of East Georgia College (“EGC”) on Highway 301, to be no longer advantageously useful to EGC or other units of the University System of Georgia, but only to the extent and for the purpose of granting a non-exclusive easement to the Development Authority of Bulloch County and the City of Statesboro (the “Authority and the City”) for use as sewer and water line easement.

Recommended further: That the Board authorize the execution of a non-exclusive easement with the Authority and the City for the above-referenced tract of real property.

Recommended further: That the Board declare a tract of unimproved real property contiguous to the above-referenced tract, to be no longer advantageously useful to EGC or other units of the University System of Georgia, but only to the extent and for the purpose of granting a temporary construction easement for the duration of construction to the Authority and the City for the installation of the above-referenced sewer and water line.

Recommended further: That the Board authorize the execution of a temporary construction easement for the duration of construction with the Authority and the City for the above-referenced tract of real property associated with the non-exclusive easement tract.

Recommended further: That the terms of this non-exclusive easement and temporary construction easement be subject to review and legal approval by the Georgia Department of Law.

Understandings: In February 2009, the Board accepted a gift of 10.008 acres from the Bulloch County Development Authority (the “Authority”) for use as an instructional site.

EGC has requested that the Authority grant an ingress/egress non-exclusive easement from the instructional site over Authority property to Riggs Road. EGC will build an access road over this non-exclusive easement to access Riggs Road. Consideration for this non-exclusive easement from the Authority is this proposed utility easement.

14. Executive Session

Materials to be handed out in executive session.



## AGENDA

### COMMITTEE OF THE WHOLE: HEALTH PROFESSIONS AND EDUCATION COMMITTEE

August 10, 2011

1. Information Item: Final report on committee findings and recommendations for all task forces

Dr. Ricardo Azziz, President of Georgia Health Sciences University and Chief Executive Officer of the GHSU Health System will give a presentation to the committee. This presentation outlines the findings made by each task force during the course of their proceedings and specific recommendations coming from each task force that help ensure the USG has the capacity to provide needed education to future health professionals at needed levels to meet Georgia needs.

Information Item: Committee recommendations moving the USG health professions education agenda forward

Background: Georgia currently struggles to maintain a healthcare workforce that is able to meet the healthcare needs of the population. Pending changes to the nation's healthcare system will exacerbate these problems as more individuals become insured and enter the healthcare market seeking services. Understanding this, the Board of Regents established the Health Professions and Education Committee to delve into the dynamics that have created a health workforce too small to meet current or future healthcare needs in Georgia and to identify strategies to address these challenges. Given the size, complexity and specific skill sets contained within the many professions that comprise this workforce, the committee divided its work into separate task forces. Each task force targeted a component of the healthcare workforce under specific duress at the time, including medicine, nursing, oral health, behavioral health and health informatics professionals.

Findings: Through lengthy deliberations over the past fiscal year, the committee has identified numerous concerns with the health workforce and components of the post-secondary education dedicated to those professions. These include:

- 1) The need to establish more residency positions and residency programs for medical students completing medical school;
- 2) Avoiding a large number of vacancies in nursing faculty and overcoming access problems with clinical rotations by nursing students;
- 3) Completing major components of the ongoing expansion of the state's only school of dentistry to ensure that the state can educate the dentists it will need;
- 4) Enhancing the limited education programs for psychologists, social workers, professional counselors and behavioral health RNs in Georgia; and,
- 5) Addressing pending demands for a health workforce capable of handling the new health information demands for healthcare providers.

Next Steps: To ensure the Georgia has the workforce it needs in the future the USG must begin a conversation with appropriate entities to secure needed new funding to expand critical USG capabilities in educating critical professions within the health workforce. Specific elements of the workforce and the areas needing funding include the following:

- x Medicine – Expand the number of GME slots across the state at hospitals currently not engaged in GME. Appropriations will be sought to establish a start-up fund to assist hospitals in converting to teaching hospitals. These funds would be administered by the USG and target geographic areas across the state using USG medical campuses as hubs.
- x Nursing – Put in place mechanisms to a

Concerns with clinical rotations will utilize innovative approaches divert the current flow of nursing students outside traditional settings.

- x Oral Health – Increase faculty and staff at the College of Dental Medicine at GHSU. Funding will be sought to hire employee these new individuals long-term.
- x Behavioral Health – Expand education programs for targeted components of the behavioral health workforce. These include psychologists, licensed professional counselors, social workers and nurses.
- x Health Informatics – Establish an office coordinate system level creation and distribution of continuing education programming in partnership with CE programs at USG institutions.

AGENDA

COMMITTEE OF THE WHOLE: ACADEMIC AFFAIRS

August 9, 2011

Agenda Item

Page No.

INFORMATION ITEM

1. Update on the next Learning Management System for the University System of Georgia

1





## Executive Summary Next Learning Management System

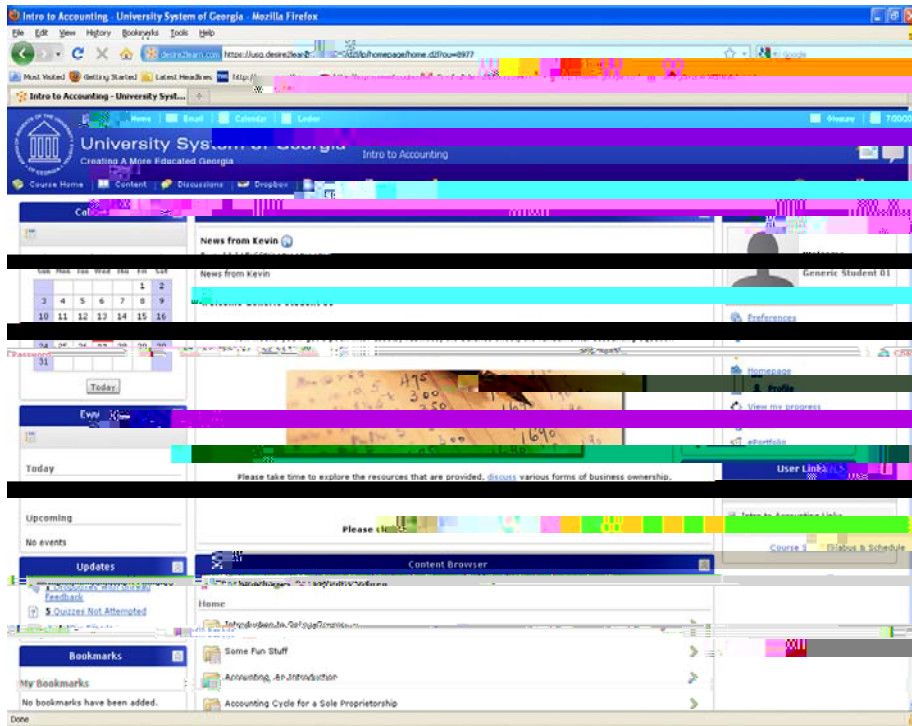
1. **BACKGROUND:** In August, the Board of Regents will receive a presentation regarding the University System of Georgia's (USG) centralized learning management system (LMS). The USG LMS is our most time-sensitive and widely used faculty/student used enterprise system for learning. It includes such functions as a learning repository, discussion boards, messaging, assessment, and assessment system. Faculty and students use it daily. It is important to note that the LMS is used extensively in regular as well as distance education classes. Committees of all forms use it as a means of collaboration and information sharing. A diagram at the end of this analysis provides a visual demonstration of the manner in which students and faculty use an LMS in the teaching and learning process.

USG is the largest centralized LMS in the United States. All USG institutions except Georgia Tech use the same LMS (Blackboard Vista) with Georgia Tech using Sakai. Thirty-two USG institutional implementations are centralized through service provided by USG Information Technology Services (ITS) in Athens with a highly reliable service uptime of 99.9%. This centralized service is also very cost effective as economies of scale are realized due to the extensive centralization. The principal issue with the current system is lack of campus agility in adding new functionality. Customization and optional features must be coordinated and tested with all campuses and this is often a very time consuming process. The second most cited issue with the current service is that the commercial software is dated compared to some of the newer LMSs.

In May 2010, Blackboard informed USG that it would be retiring Vista in January 2013. USG immediately formed a 20 person task force comprised of faculty, students, learning specialists, and technologists. The task force consisted primarily of campus representatives with limited system office support. The Georgia Department of Education Technical College System of Georgia had members on the task force. The task force completed its work in April 2011 by making a recommendation to the USG Chief Academic Officer in the form of a 173 page report (available at [http://www.usg.edu/learning\\_management\\_system](http://www.usg.edu/learning_management_system)). The task force's recommendation is that the USG adopt the Desire2Learn learning management system.

ITS took the task force recommendation and conducted a budgetary, technical, and functionality analysis examining six possible courses of action. This recommendation has been shared with the USG senior staff, campus CIOs, campus CBOs, campus ASAs, campus VPSAs, and institutional presidents





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